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# The critical role of CCS and EOR in managing US carbon emissions

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# The Critical Role of CCS and EOR in Managing U.S. Carbon Emissions

**Brad Crabtree** 

**Great Plains Institute** 

CO<sub>2</sub> Summit II: Technologies and Opportunities

Santa Ana Pueblo, New Mexico, USA



Better Energy. Better World.

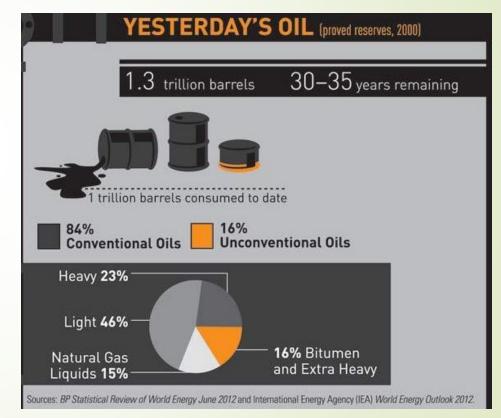
### Overview

- Essential Role of CCS in Carbon Mitigation
- Evolution and Potential of CO2-EOR as a Proven Commercial CCS Pathway
- Need and Growing Support for Incentives to Spur Commercial Project Deployment and Bring Down Costs
- Relative Cost of CCS Incentives Compared to Comparable Federal Policies and Their Potential to Generate Net Federal Revenue
- Growing Role of the States in Supporting Incentives Policy

Mounting Climate Concerns and Unconventional Oil and Gas Development have Transformed the Energy Landscape and Environmental Debate

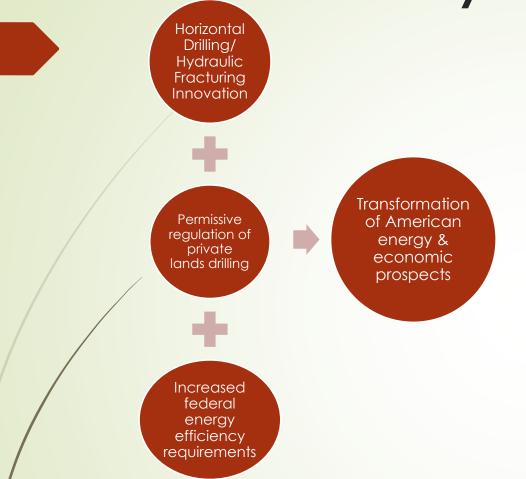
#### A Decade Ago:

- Concerns over peak oil.
- Accelerating global demand for oil + slow growth in proved reserves = looming energy insecurity.
- U.S. environmental debate focused primarily on future of coal.

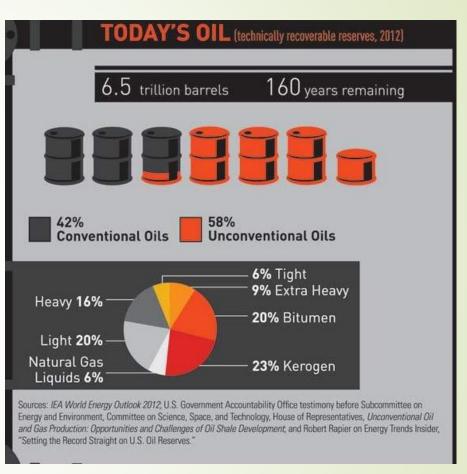


Source: Deborah Gordon, Carnegie Endowment.

## **Today: The End of Scarcity**



Environmental and climate activism has expanded from stopping coal to opposing unconventional oil and gas ( hydraulic fracturing, Keystone XL, divestment campaigns, etc.)



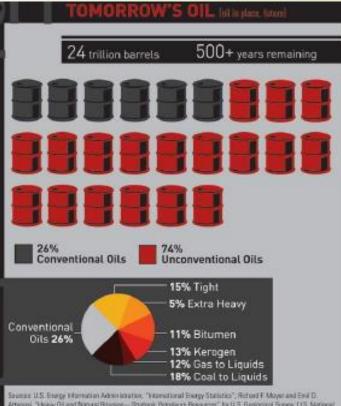
Source: Deborah Gordon, Carnegie Endowment.

#### The Future: Energy Security Opportunity and Carbon Challenge

Vast remaining oil reserves

Continued industry innovation Global economic and population growth

- Remaining coal, oil, natural gas and other hydrocarbon reserves contain far more carbon than can be released and still stabilize future levels of atmospheric  $CO_2 \dots$  **IF** produced and used in conventional ways.
- Increasingly polarized national environmental debate—business as usual vs. keep it in the ground—risks gridlock and poor outcomes for industry and environmental advocates alike.

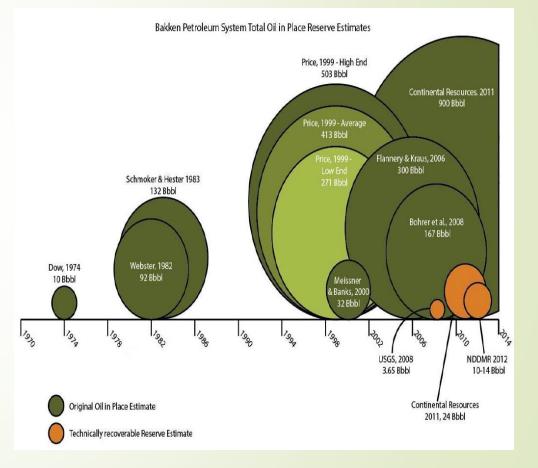


Attensist, "Heavy Gil and Natural Bitumen—Statogic Petroleum Resources" for U.S. Geological Survey, U.S. National Breary Stehnologic Laboratory, *Energy Resource Reservation of Metamare* Hydrae, Ratael Sundsec, "Examining Production Privated of Meture US-Dil, Geo Strate Reser," *NV & Ser Journal*, free Sourd Annexe president and CEU Abstiction (Institution), Just on Instruction greach at the Twantieth Ward Compy Compress, and Unconventioned (2) and Ser Production (Institution).

Source: Deborah Gordon, Carnegie Endowment.

### The Bakken: A Microcosm of Our Broader Energy Security and Carbon Challenge

- Projections of hundreds of billions barrels of oil in the Bakken alone—just one major unconventional oil play illustrate the size of the energy and economic prize . . . and the potential for future global carbon emissions.
- Given rapid innovation in hydrocarbon recovery and humanity's propensity to exploit available resources, "keeping it in the ground" looks like a risky climate strategy.



Source: Energy & Environmental Research Center

#### CO<sub>2</sub>-Enhanced Oil Recovery: A Technical, Economic and Political Down Payment on Large-Scale Carbon Mitigation

- What if we instead aligned the global need to produce more energy and industry's interest in increasing hydrocarbon recovery with the imperative to reduce the carbon footprint of energy production?
- Accelerating commercial deployment of carbon capture and storage (CCS) through the capture of CO<sub>2</sub> from power plants and industrial facilities for use in enhanced oil recovery (CO<sub>2</sub>-EOR) can:
  - Deliver a triple-win of energy security, economic development and emissions reductions;
  - Further develop the technical capability and build out the infrastructure essential to long-term, large-scale carbon management.
  - Help build a political consensus on climate that can enable achievement of mid-century emissions reduction targets.

### Carbon Capture and Storage is Essential to Achieving Mid-Century Carbon Reductions and Doing So Affordably

- Under the IEA's scenario to limit warming to 2° C, CCS contributes 14% of 2015-2050 CO<sub>2</sub> reductions.
- CCS is an essential control strategy for industrial sources, not just coal and natural gas power generation:
  - In IEA's 2° C scenario, 45% of CO<sub>2</sub>
    captured comes from industrial sources.
- The IPCC's 5th Assessment found the overall cost of carbon mitigation under the 2° C scenario to cost 138% more, if CCS was excluded.
- IEA concludes that renewables and efficiency alone simply cannot achieve the 2° C target.

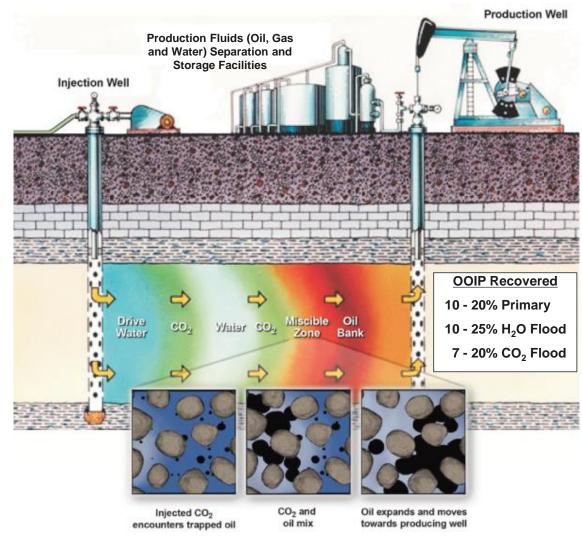


### Chaparral

## How CO<sub>2</sub>-EOR Works

#### Four Ways CO<sub>2</sub> Helps Recover Oil:

- Interfacial Tension Reduced:
  - Oil sticks less to rock
- Swelling of Oil:
  - Oil & CO<sub>2</sub> combine as a single phase, providing more efficient miscible displacement
- Improved Viscosity:
  - Viscosity of the combined miscible phase is reduced, allowing the fluid to be flushed to producers
- WAG Injection:
  - $CO_2$  is introduced in alternating cycles with  $H_2O$
  - Provides greater sweep efficiency in the flood
  - Aids in controlling gas production



Source: DOE CO<sub>2</sub> EOR Primer, 2009

# How Does Using CO<sub>2</sub> to Produce More Oil Actually Reduce Carbon Emissions?

- CO<sub>2</sub> captured, transported by pipeline and injected for EOR ultimately remains safely and permanently stored in the oil field, thus avoiding the power plant and industrial emissions that would otherwise occur.
- More  $CO_2$  is injected than is emitted by the oil produced.
- Domestic oil produced through CO<sub>2</sub>-EOR tends to displace oil we would otherwise import and consume.
- The U.S. tends to import heavier crudes that are more carbon intensive to refine than lighter crude produced through CO<sub>2</sub>-EOR.
- The sale of CO<sub>2</sub> for use in oil production helps finance the build-out of carbon capture and pipeline infrastructure that can be used long term for CCS, even after oil production stops.

### What is the Net Carbon Balance of CO2-EOR?

#### Life Cycle Analysis

- The California Center for Science and Technology (CCST) has the most comprehensive study to date – indicating a natural gas power plant with carbon capture for CO<sub>2</sub>-EOR will show a <u>40% reduction</u> in emissions.
- The study examined California's "closed" system of carbon limits – which has the only policy framework that includes tailpipe emissions.
- In an "open" system without limits on end use petroleum emissions, reductions will depend on the sensitivity to price changes of future demand for oil.

#### **Context of Scale**

- 29.7 billion barrels of oil is the estimated production from injecting 13.5 billion tons of CO<sub>2</sub> for enhanced oil recovery, or roughly 100GW of CCS on coal plants over a twenty year period.
- This is slightly less than 2% of the world's proven oil reserves (IEA).
- And 1% of the world's estimated ultimate recoverable oil (USGS).

From a climate perspective, we should not forego using CO<sub>2</sub>-EOR as a CCS pathway, just to avoid the incremental production of associated oil. Instead, we should rely on a more comprehensive technology-based strategy (e.g. zero carbon liquid fuels, electrification, etc.) to address petroleum emissions.

Source: Clean Air Task Force

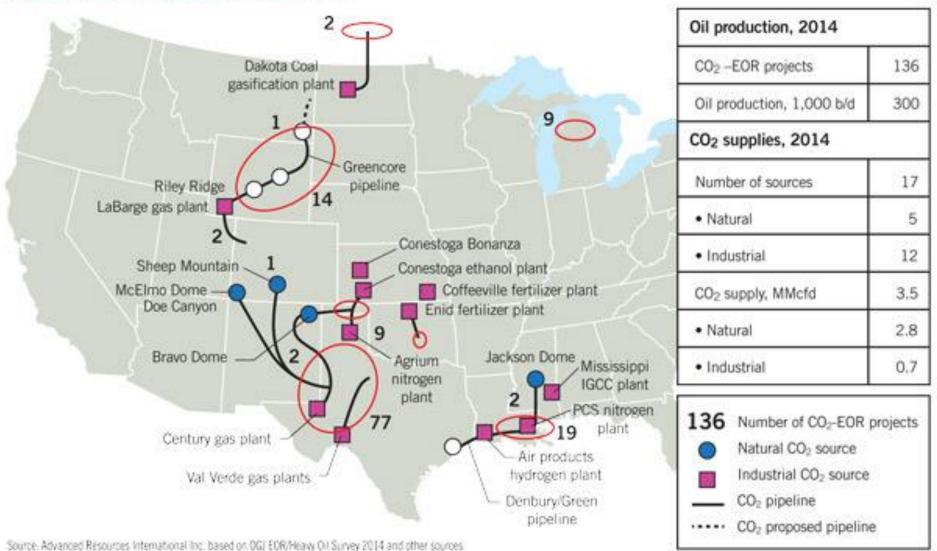
### Fortunately, CO<sub>2</sub>-EOR is a Safe, Commercially Proven and Long-Standing CCS Pathway in the U.S.

- Over 40 years experience, beginning at significant scale in West Texas in 1972.
- Over 300,000 barrels of oil per day:
  - 110 million barrels annually, or about 4 percent of U.S. domestic production.
- Over 4,500 miles of CO<sub>2</sub> pipelines
- Over 67 million tons of CO<sub>2</sub> injected and stored each year.
- 13 million tons of CO2 from man-made sources.
- To date, more than 1.5 billion barrels of oil have been recovered via CO<sub>2</sub>-EOR.

### Map of Current $CO_2$ -EOR Activity and Infrastructure: Over 4,500 Miles of $CO_2$ Pipelines in U.S. Today

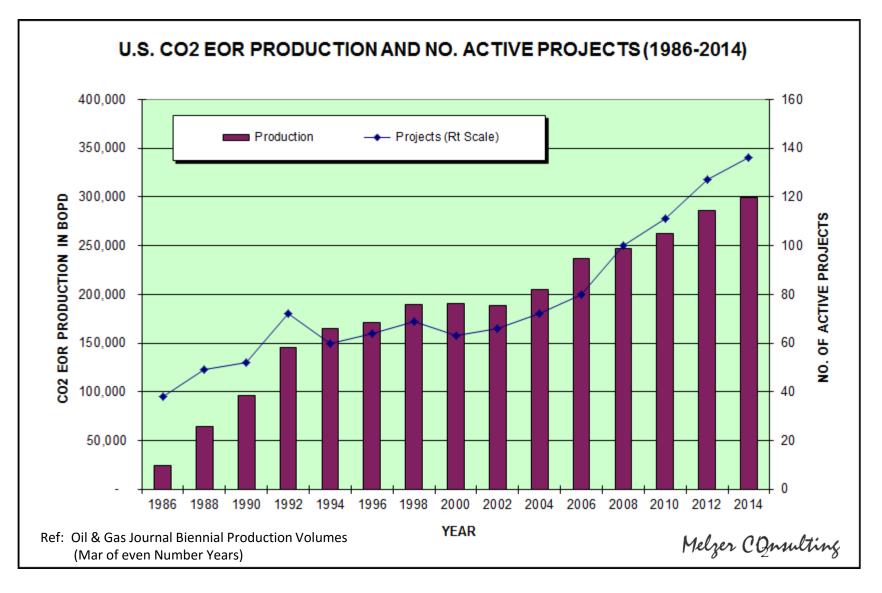
#### CO2-EOR OPERATIONS, CO2 SOURCES: 2014





Source: Oil & Gas Journal, 2014, available at: http://www.ogj.com/content/dam/ogj/print-articles/volume-112/april-07/z140407OGJsku01.jpg

# History of CO<sub>2</sub>-EOR Production and Projects in US: Steady Growth Despite Oil Price Volatility



### CO<sub>2</sub>-EOR is Not a Niche: Oil Production Potential is Vast

	Recoverable Resource (BBbls)*		Demand for CO <sub>2</sub> (Billion Metric Tons)		Average CO <sub>2</sub> Utilization (bbls/mtCO <sub>2</sub> )	
	CBP*	Next Gen.	CBP*	Next Gen.	CBP*	Next Gen.
Technical	36.7	79.3	17.0	20.4	2.2	3.9
Economic**	21.4	63.3	8.9	16.2	2.4	3.9

\* CBP - current best practices

\*\* Economic assessment made based on oil price of \$90 per barrel, CO<sub>2</sub> purchase cost of \$40 per metric ton CO<sub>2</sub> at the field gate, and a 20 % rate of return (before tax) financial hurdle rate. Economic simulations are cut off when/if the annual operating revenues turns negative. The technical simulations are continued to the target injection amount (1.0 HCPV for CBP and 1.5 HCPV for "next generation").

- An additional 21.4-36.7 billion barrels of oil could be recovered with current best practices, potentially more than doubling current U.S. proven reserves.
- "Next generation" EOR technology could potentially increase recoverable domestic oil from EOR to 63.3 to 79.3 billion barrels, storing 16.2-20.4 billion metric tons of CO<sub>2</sub> that would otherwise be released into the atmosphere.

Source: Wallace, Kuuskraa, DiPietro., National Energy Technology Laboratory, 2013. "An In-depth Look at 'Next Generation' CO<sub>2</sub>-EOR Technology" Available at: http://www.netl.doe.gov/energy-analyses/pubs/Disag%20Next%20Gen%20CO2%20EOR\_full\_v6.pdf

### The Commercial Carbon Storage Potential is Also Vast

- According to Advanced Resources International, economically viable demand for CO<sub>2</sub> from conventional domestic oil fields is 9 billion metric tons of CO<sub>2</sub>.
- Use of next generation technologies increases this to 26 billion metric tons of CO<sub>2</sub>.
- This equals 40 years of CO<sub>2</sub> capture from 45 to 130 GWs of coal-fired power.
- At a CO<sub>2</sub> price of \$36/mt, CO<sub>2</sub>-EOR would provide a \$300 to \$900 billion revenue market to suppliers of CO<sub>2</sub>.

#### CO<sub>2</sub> Demand: Current and "Next Generation" CO<sub>2</sub>-EOR Technology

Resource	Demand for Purchased CO <sub>2</sub> (Billion Metric Tons)			
Area	Current Technology	Next Generation Technology		
Lower-48, Onshore	9	21		
Lower-48, Offshore	**	5		
Total	9	26		

\*At oil prices of \$80 to \$90/B, CO2 costs of \$36 to \$40/mt and 20% ROR (before tax). \*\*Less than 0.5 Bmt.

Source: Advanced Resources International, 2016

# Geologically Viable CO<sub>2</sub> Storage With By-Product Recovery of Oil!

San Andres ROZ "Fairway" Resource, Four-County Area of West Texas

County	CO <sub>2</sub> Storage		By-Product Oil Recovery	Purchased CO <sub>2</sub> / Oil Recovery Ratio		By-Product Net Revenues*	
	(Tcf)	(B mt)	(B bbls)	(Mcf/Bbl)	(mt/Bbl)	(\$US, Billion)	
Gaines	49	2.6	2.6	18.7	0.99	\$158	
Yoakum	20	1.1	1.3	15.7	0.83	\$78	
Terry	64	3.4	3.1	20.5	1.10	\$192	
Dawson	76	4.0	2.6	29.4	1.55	\$157	
Total	209	11.1	9.6	21.7	1.16	\$585	

\*At an \$80 per barrel oil price, after excluding a net revenue interest of 80% and a 5% state severance tax.

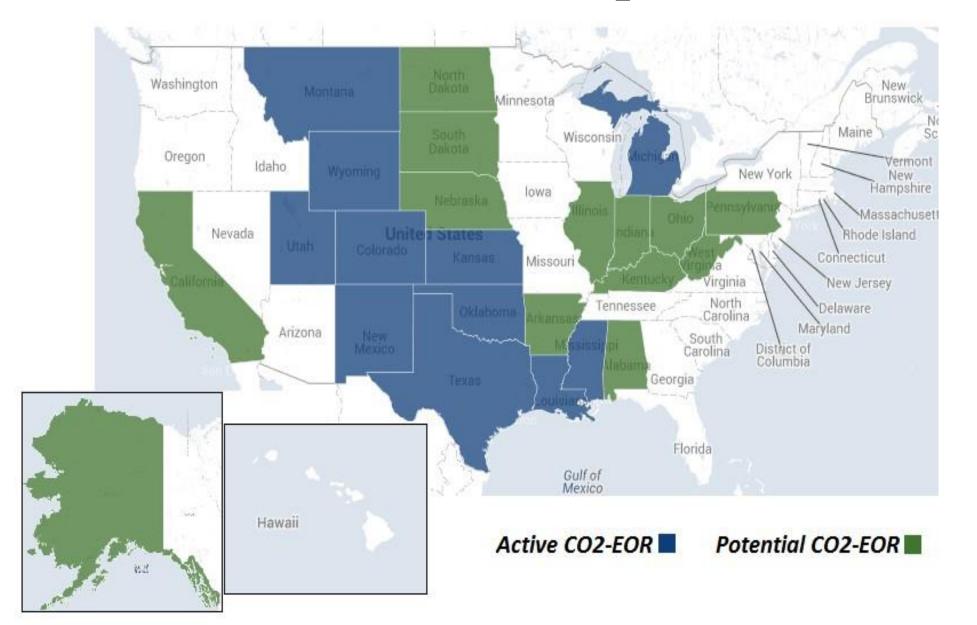
The 9.6 billion barrels of by-product oil provides net revenues of \$585 billion<sup>\*</sup>, equal to \$52/mt of CO<sub>2</sub> stored, with the produced oil being highly carbon negative.

Source: Advanced Resources International, 2015

17 | JAF2016\_021.PPT | April 7, 2016 | www.adv-res.com



### The Opportunity is National in Scope: Active and Potential $CO_2$ -EOR States



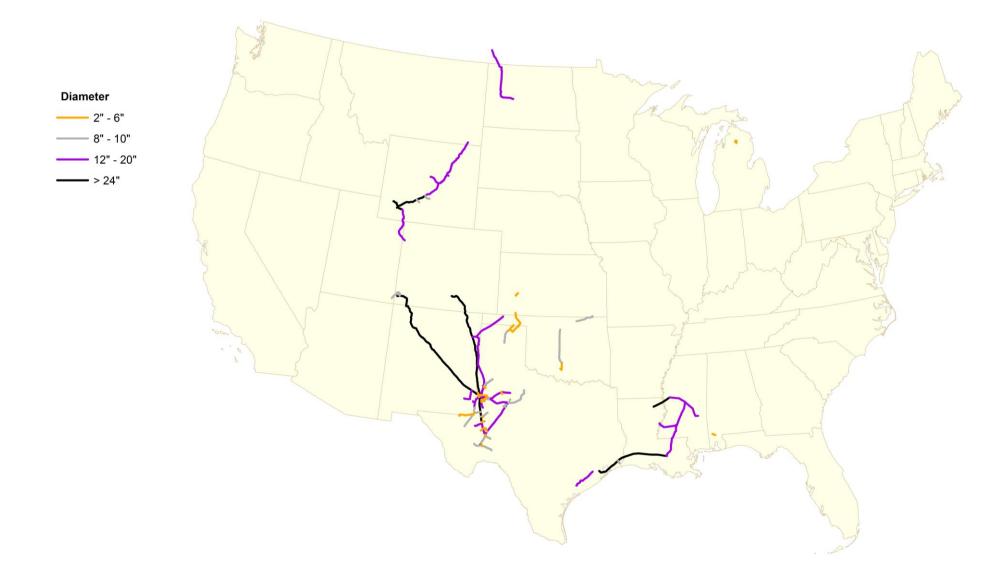


And Even More States Could Participate With the Development of a National CO<sub>2</sub> Pipeline Network . . . .

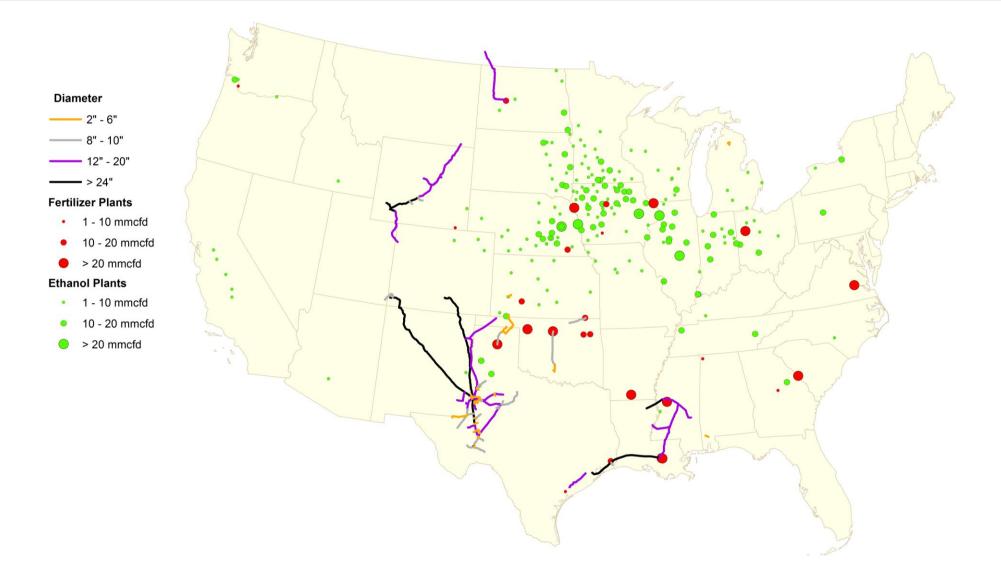
#### Current CO<sub>2</sub> Pipelines in the U.S.



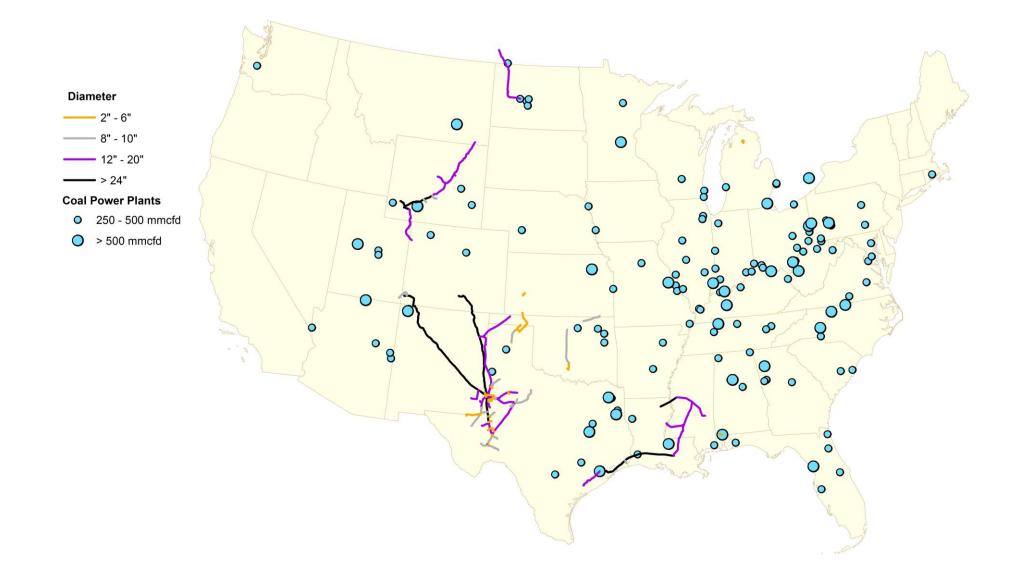
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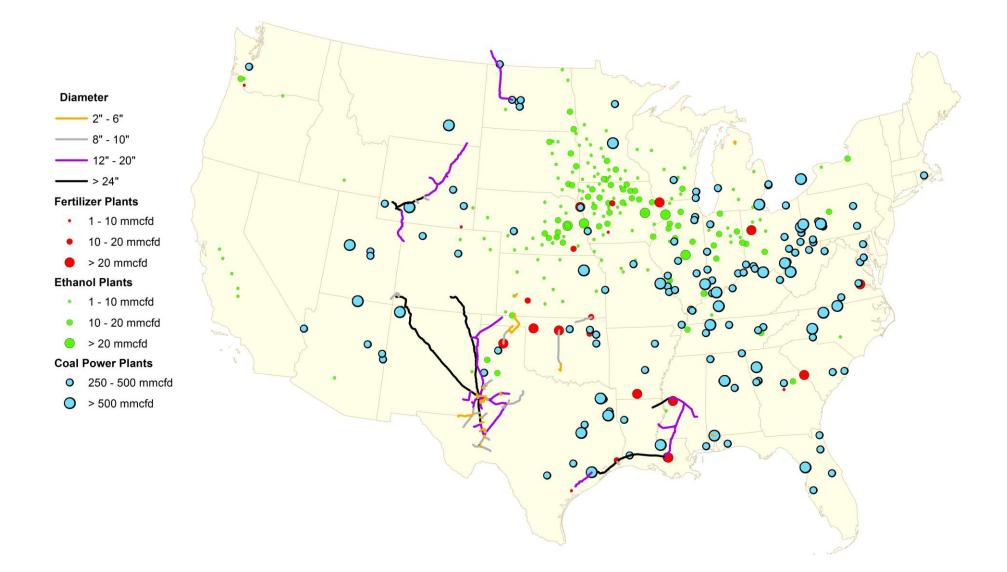
### Chaparral CO<sub>2</sub> Pipelines and Ethanol/Fertilizer Plants



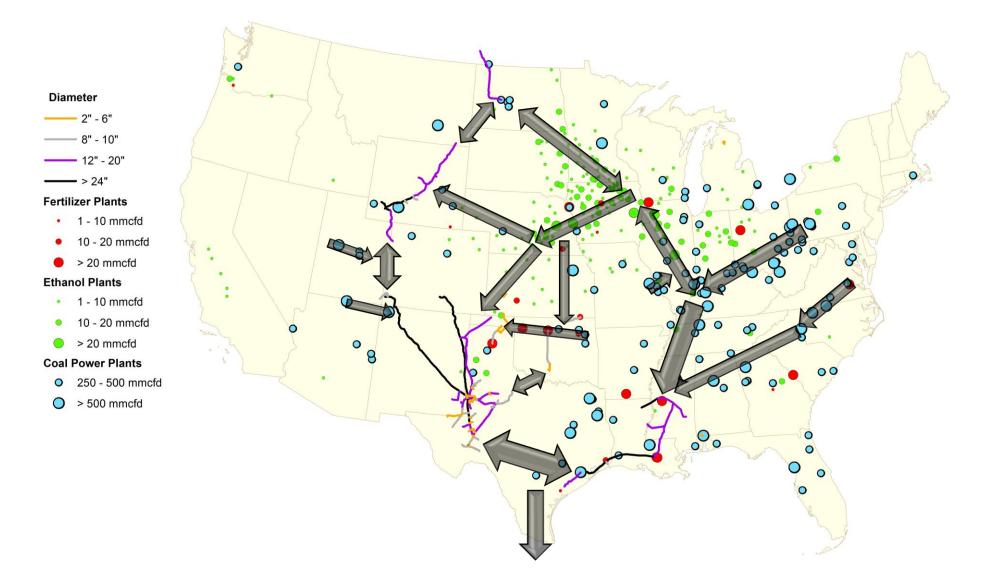
### Chaparral CO<sub>2</sub> Pipelines and Coal-Fired Power Plants



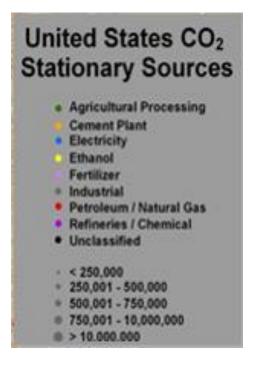
### Chaparral CO<sub>2</sub> Pipelines and Ethanol/Fertilizer/Coal Plants



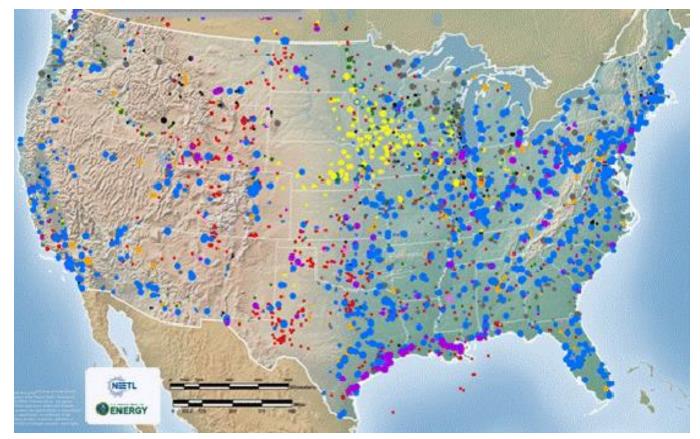
### Chaparral Possible Future CO<sub>2</sub> Pipeline Corridors



#### Realizing CO2-EOR's Full Potential Will Require More CO<sub>2</sub> from Power Plants and Industrial Facilities!



#### Map of Stationary $CO_2$ Sources in the U.S.



Source: National Energy Technology Laboratory, 2012 Carbon Sequestration Atlas of the United States and Canada - Fourth Edition (Atlas IV).

### Commercial Scale CO<sub>2</sub> Capture has Occurred at Industrial Facilities for Years and Even Decades

Examples of commercial industrial CO2 capture for EOR and other geologic storage:

- Natural gas processing
- Fermentation of ethanol
- Fertilizer production
- Refinery hydrogen production
- Industrial gasification (non-IGCC)
- Steel production (just now being demonstrated in the UAE)

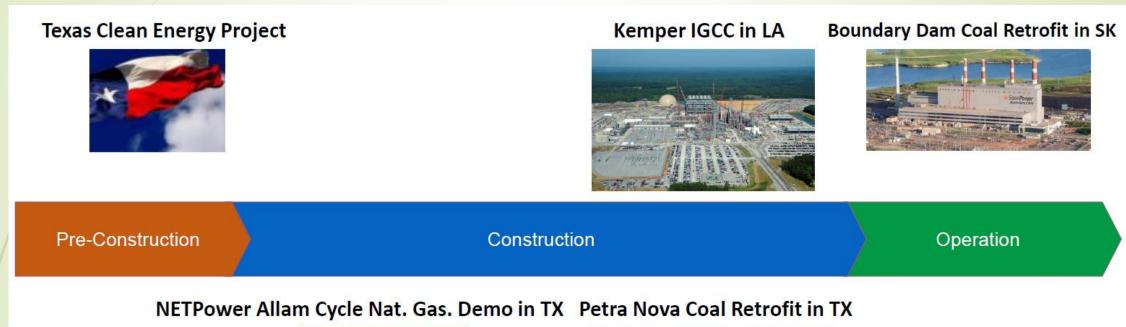


Air Products Steam Methane Reformer, Texas



Emirates Steel CCS Project, UAE

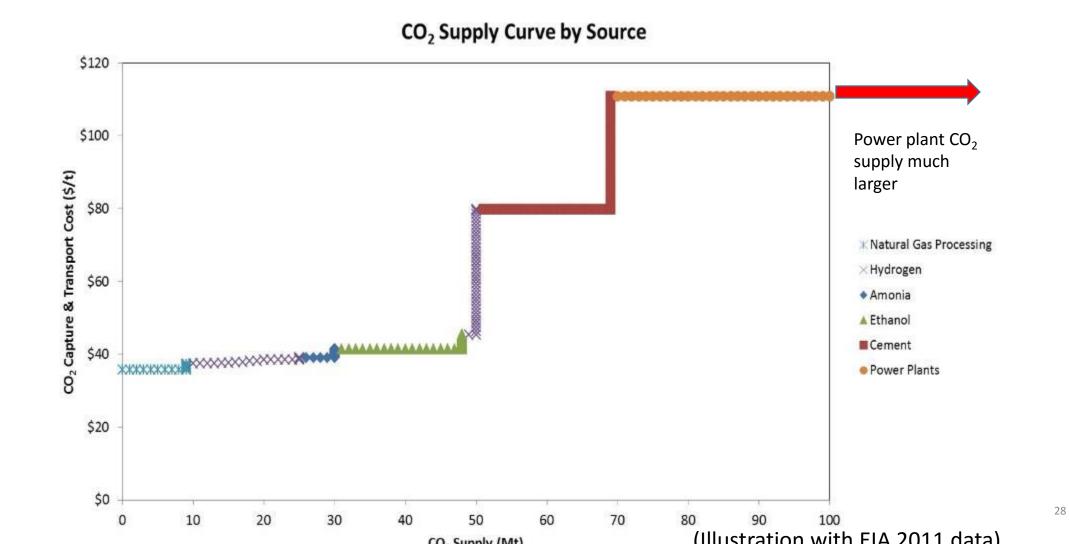
#### Commercial Scale Demonstration of CO2 Capture Underway in Power Sector, but Remains Costly and We Need More Projects







Increasing the Supply of both Industrial and Power Plant CO<sub>2</sub> Will Require Financial Incentives to Drive Commercial Project Deployment and Reduce Costs of CO<sub>2</sub> Capture



The National Enhanced Oil Recovery Initiative (NEORI) Launched in 2011 to Support the Adoption of New CCS Incentives

**NEORI** Objectives:

3.

**Enact federal incentives to expand commercial deployment of CO<sub>2</sub> capture and pipeline transport** from power plants and from gas processing, ethanol, fertilizer, chemicals, iron and steel, Portland cement, and other industrial facilities;

- Encourage state policies to complement federal incentives and accelerate deployment;
  - Increase awareness of CO<sub>2</sub>-EOR's economic and environmental benefits among policymakers, the media and public; and
- 4. **Conduct analyses** of the benefits of CO<sub>2</sub>-EOR and understand the impacts of different incentive policies.



### NEORI Participants: CO<sub>2</sub>-EOR's Many Benefits Unite Diverse Fossil Energy, Labor & Environmental Interests



#### **Coal Producers**

- Arch Coal
- Cloud Peak Energy
- Peabody Energy

#### **Electric Power Generators**

- Great River Energy
- NRG Energy
- Summit Power Group
- Tenaska Energy

#### Industrial CO<sub>2</sub> Suppliers and Technology Vendors

- Air Products
- Alstom
- Archer Daniels Midland
- C12
- GE Oil & Gas
- Jupiter Oxygen

- LI-COR Biosciences
- Linde
- Praxair

#### **Project Developers**

• Lake Charles Methanol

#### **Environmental NGOs**

- Clean Air Task Force
- Natural Resources Defense Council
- Wyoming Outdoor Council

#### **Labor Unions**

- AFL-CIO
- International Brotherhood of Boilermakers
- International Brotherhood of Electrical Workers

- SMART Transportation Division
- United Mine Workers of America
- Utility Workers Union of America

#### **Academic Institutions**

 Enhanced Oil Recovery Institute (University of Wyoming)

#### Observers

- Chaparral Energy
- Core Energy
- Interstate Oil and Gas Compact Commission
- Mitsubishi Heavy Industries of North America
- Tellus Operating Group

### Current U.S. Federal Policy for Deployment of Carbon Capture, Utilization and Storage is Uncertain and Insufficient

- Future prospects for federal grants and other direct financial support for further CCUS projects and technology demonstration are uncertain in the U.S.
- Concern over U.S. federal budget deficits and the national debt limits political support for such options.



### The Existing U.S. Federal 45Q Tax Credit for Carbon Sequestration Illustrates the Problem

- The 45Q tax credit is valued at only \$10 per ton of CO<sub>2</sub> captured and used in EOR—not enough for new capture projects, especially at current low oil prices.
- 45Q does not provide certainty for project developers and investors, who cannot plan projects with confidence that credits will be available:
  - $\circ$  The program is capped at 75 million tons of CO\_2 and will likely run out in several years.



#### Reforming and Expanding U.S. Federal Incentives for CO<sub>2</sub> Capture and Transport Would Achieve Important Objectives

#### 1. Cover remaining cost gap for new CCS projects:

 Cost gap = the cost of CO<sub>2</sub> capture, compression and pipeline transport minus revenue received from selling CO<sub>2</sub> to the oil industry for use in EOR.

# 2. Generate new revenue to the federal government from oil production to pay for the cost of the incentives:

CO<sub>2</sub> captured with incentives —> new oil production through EOR —> new sales revenue and royalty income and payments —> new tax revenue to the federal government to pay for incentives over time.



#### **Proposed U.S. Federal Incentives Endorsed by NEORI**



#### Key Goal:

 Reduce economic barriers to carbon capture and pipeline projects that sell CO<sub>2</sub> for use in EOR and result in permanent geologic storage.

#### Federal Incentive Options:

• Various incentives can address different economic needs of capture and pipeline projects, including:

Expand and reform existing US Section 45Q Federal Tax Credit for Carbon Sequestration (tax credit for every ton of CO<sub>2</sub> captured and stored through CO<sub>2</sub>-EOR)

Authorize tax-exempt private activity bonds for CO<sub>2</sub> capture projects (allows for taxfree bonding of projects) Authorize master limited partnerships for CO<sub>2</sub> capture projects (convey tax benefit of partnerships to capture projects)

### **Current State of Play on Federal Incentives**



#### Expand and reform existing 45Q Tax Credit for Carbon Sequestration

- Improve existing production tax credit for EOR (\$10/ton) and saline storage (\$20/ton) and eliminate cap on number of credits
- House leader Mike Conaway (R-TX) has introduced the bipartisan Carbon Capture Act of 2016 with 20 co-sponsors, a version of which is being considered for inclusion by the Senate in broader tax legislation.

#### Authorize master limited partnerships (MLP) for carbon capture projects

- Would authorize tax-advantaged business structure for carbon capture projects that is already available for CO2 pipelines and EOR projects
- Bipartisan legislation introduced in 2015 in Senate by Moran (R-KS) and Coons (D-DE) and House by Poe (R-TX) and Thompson (D-CA)

#### Authorize private activity bonds (PABs) for carbon capture projects

- Would allow tax-exempt bonding long available for other pollution control technologies
- Bipartisan Senate legislation introduced last November by Portman (R-OH) and Bennet (D-CO)

#### **Oil Price Stabilizations Mechanisms**

- Amendment to pending Senate energy bill calls on DOE to propose a program to Congress allowing DOE to enter into multi-year contracts to purchase CO2 at a guaranteed price to reduce oil price risk for investors in CO2 capture projects (projects would pay DOE if oil prices exceeded the forecasted price)
- Bipartisan sponsorship from 10 senators.

#### President Obama's Tax Credit Proposal

- Investment and sequestration tax credits in President Obama's FY 2016 and 2017 budgets
- \$10/ton for EOR storage over 20 years; \$50/ton for saline
- Only power sector projects eligible

Conaway Carbon Capture Act 45Q Provisions

#### Make tax credit permanent, eliminating cap of 75 million tons of CO2

- Already 35 million tons claimed by 2014 per IRS
- Likely exhausted in several years, so credit is uncertain and fails to attract private investment in projects

#### Increase \$/ton value for power plants and certain industrial sources

 From \$10/ton for EOR storage to \$20 and ramping up to \$30 over 10 years; From \$20/ton for non-EOR storage, ramping up to \$30

#### Address lack of tax appetite for coops, munis and project developers

• Make 45Q transferable within chain of CO2 custody (renewables once had similar benefit)

#### Reduce project eligibility threshold

 Reduce current 500,000 ton capture threshold to 150,000 tons to enable participation of more industries with smaller CO2 sources (e.g. ethanol and fertilizer production) and important smaller scale commercial capture technology demonstrations)

#### **Broad Political Support!**

 30 cosponsors (22 Republicans and 8 Democrats) from 21 states and spanning the ideological spectrum of Congress from the Freedom Caucus to the Congressional Black Caucus.

#### Coalition for 45Q Tax Credit Reform is Unprecedented and Highlights Potential for CO<sub>2</sub>-EOR to Help Build Federal Energy Policy Consensus



- Companies and organizations that signed on to joint letters to House Ways and Means and Senate Finance in support of the Conaway 45Q legislation included:
  - Arch Coal, Cloud Peak Energy, and Peabody Energy (top five coal producers);
  - Occidental Petroleum (world's largest EOR operator);
  - o ADM, Conestoga and White Energy (ethanol producers)
  - AFL-CIO, Utility Workers, United Mineworkers, and SMART Transportation (key industrial unions);
  - NRDC, Clean Air Task Force, C2ES, and Third Way (national NGOs); and
  - NEORI and Coal Utilization Research Council (leading coalitions supporting CCS).

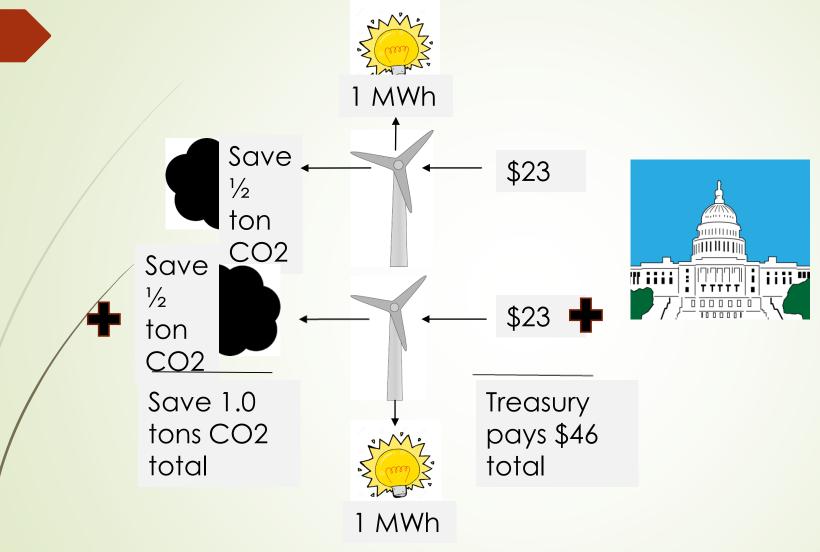
#### How Much Will this Cost? Not as Much as Commonly Understood, Even in the Power Sector

CCS incentives are competitive with renewables in electric power generation from a cost per ton of CO2 reduced/avoided basis—the most important metric from a climate perspective:

- NREL, in estimating impact of extending renewables tax credits concluded that one MWh of renewable power would displace a mix of 80% natural gas and 20% coal power.
- NREL Base Case weighted average CO2 savings: (80% gas x 0.4 tons/MWh) + (20% coal x 1.0 tons/MWh) = 0.52 tons CO2 saved per wind MWh
- This amounts to a cost for wind of \$46/ton of CO2 avoided
- By contrast, \$40-45/ton is commonly understood as a sufficient incentive for CCS deployment for coal-fired power generation (including revenues from sale of CO<sub>2</sub> for EOR).
- Schematic on the next page shows the NREL base case (with 0.52 tons rounded to ½ ton)

Source: Simplified presentation of analysis from Jeff Brown, Stanford University.

### Costs \$46 PTC to Save 1 ton with 2MWh



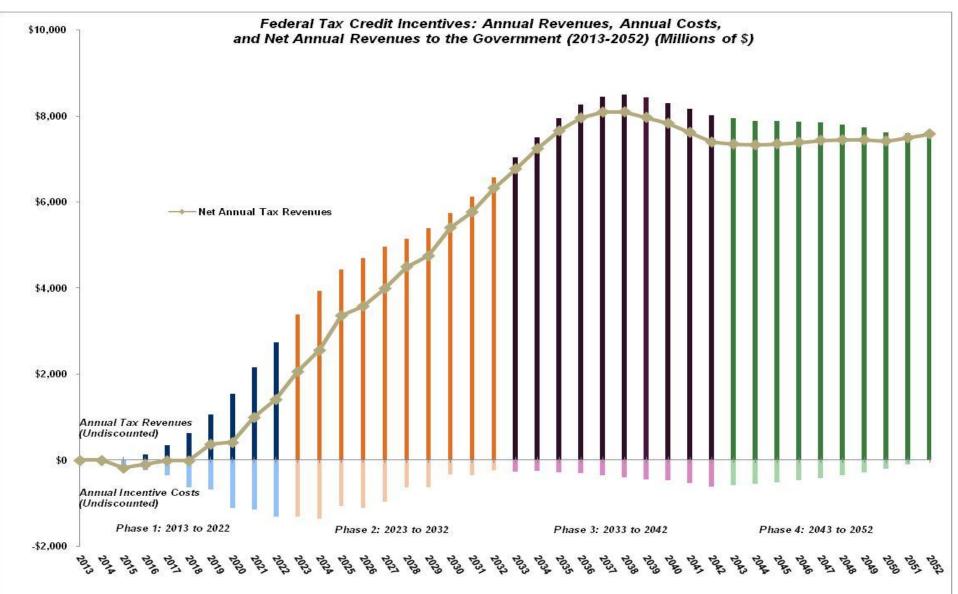
The Federal Revenue Argument is Even More Convincing: NEORI Analysis of the 2014 Rockefeller-Heitkamp 45Q Tax Credit Legislation Shows Significant Fiscal Benefits Over 40 Years

> 8 billion barrels of additional U.S. domestic oil produced

4 billion tons of CO<sub>2</sub> stored that would otherwise be released as greenhouse gas emissions

Deployment of CO<sub>2</sub> capture and pipelines in many states and regions of the U.S.

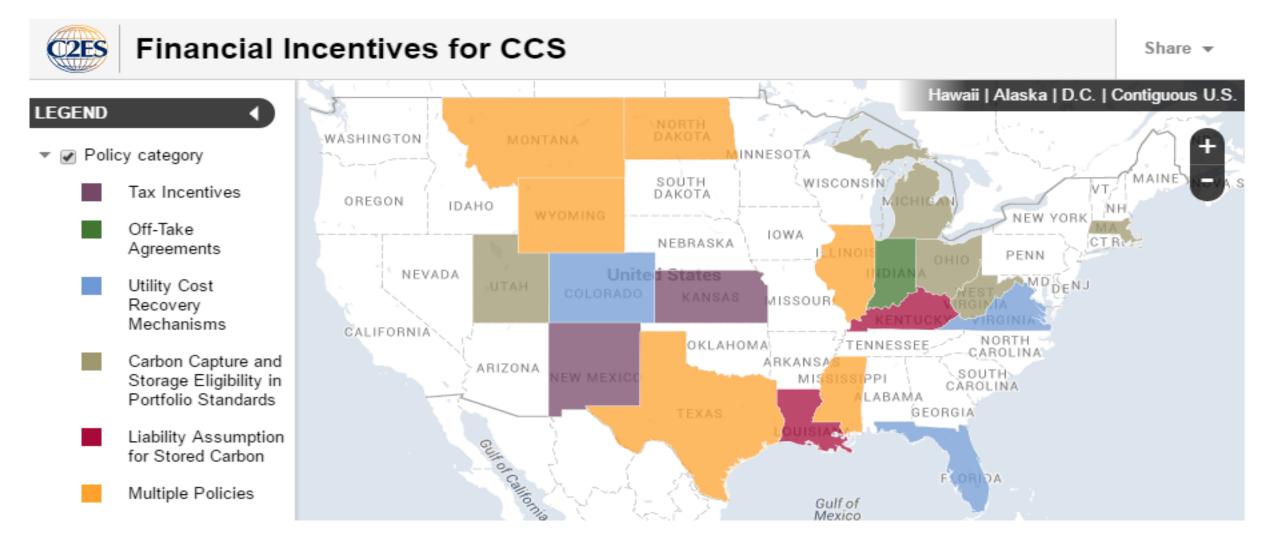
#### An Energy and Climate Solution That Pays for Itself: More Incentives = More $CO_2$ = More Oil Production = Federal Revenue That Exceeds the Cost of Incentives Over Time



#### And States Play an Important Role Too: State Tax and Other Policies Can Complement Federal Incentives to Support Commercial Project Deployment

- NEORI has identified the following policies that state can and have adopted to complement federal incentive policies:
  - Tax credits, exemptions, or abatements for CO<sub>2</sub> capture;
  - Severance tax reductions for oil produced via CO<sub>2</sub>-EOR;
  - Regulatory cost recovery approval for carbon capture projects (especially for regulated electric utilities);
  - Off-take agreements to provide a guaranteed customer and price for a CCUS project;
  - State-level bonding of CO<sub>2</sub> pipeline projects and/or capture and compression facilities; and
  - Inclusion of CO<sub>2</sub> capture with EOR in electricity portfolio standards that require a certain percentage of electricity be generated from renewable and low-carbon sources.

### Nearly 20 States Have Adopted Some Form of CCS Incentive



And States Are Now Engaging at the Leadership Level and Joining the Chorus in Support of Federal CCS Incentives

Over the past year, governors and other state officials have endorsed three resolutions calling on Congress to enact federal CCS incentives: Western Governors Association, Southern States Energy Board and National Association of Regulatory Utility Commissioners.

In September, Governor Matt Mead (R-WY) and Governor Steve Bullock (D-MT) co-convened a State  $CO_2$ -EOR Deployment Work Group of governors' staff and state officials and private sector stakeholders from 14 oil and gas and coal-producing states that is developing recommendations on federal and state CCS-EOR incentives policy and will work to support their implementation.

# THANK YOU

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Better Energy. Better World.