#### **Proceedings**

### Teaching Entrepreneurship to Engineering Students

Engineering Conferences International

Year~2003

### Reaching out to Entrepreneurial Engineers

Robert Crockett Xeragen Inc. - California Polytechnic University

This paper is posted at ECI Digital Archives.  $\label{eq:http://dc.engconfintl.org/teaching/9}$ 

## Reaching out to Entrepreneurial Engineers

Robert Crockett
Xeragen, Inc.
California Polytechnic University
San Luis Obispo, CA

## IME x577 Engineering Entrepreneurship

- Experimental Class
- Graduate/Senior Undergraduate Level
- 10 weeks, Seminar-Style + Lab (Business Plan)
- "Multidisciplinary"
  - 3 IME
  - **5 MFGE**
  - 3 ME
  - 3 EE
  - 1 MBA/MS
  - 6 ENGR

# Why Engineering Entrepreneurship?

- My Observations in Previous Engineering Management Classes
  - Project Management, Engineering R&D, Product Development
  - 40-50% Express Serious Interest in Participating in a Technology-Based Startup Company
  - ~10% Believe They Are Ready to Set Out on Own
  - Consistent Patterns of Limitations
- Hugh Interest
- Departmental Barriers
  - Often mechanical, not philosophical (# free units in engineering)
  - Self-inflicted intimidation

### **Engineering Entrepreneurs An Oxymoron?**

#### **ENGINEERING STEREOTYPES**

- Defined problem-solving focus
- Reactive
- Team orientation
- Low tolerance of ambiguity, uncertainty
- •Team orientation
- Low risk propensity
- •Creativity, innovative
- •"Shy, geeky..."
- •Teamwork
- Belief in personal efficacy
- •Niche-craft
- Persistence, determination
- •Empirical, pragmatic, experimental
- •"Muddle through" is unacceptable

### Attributes of Engineers

- Misuse/Over-reliance of Precision
  - Lose "gut instinct"
- Tendency to Over-analyze
- Focus on Technology
- Severe Discomfort with Open-Ended/Vague Problems
  - "Look for the odd answers in back of the book..."
- Withhold Data Until Complete Solution

### Multi-Disciplinary Approach Is Best

- But Engineering class with "special needs" focus is OK
- Speakers
  - Sales & Marketing
  - Intellectual Property
  - VCs/Angels
  - Local Technology Entrepreneurs
- Mentor-Based Group Project
  - Outside Mentor if Possible

#### Some Solutions...

- Disturbing Ground Rules
  - "Ideas are dime a dozen"
  - "Engineering is a commodity"
- Uncomfortable Homework
  - Forced Assumptions
  - Max Page Limit/Word Count/Presentation Time Limit
- Iteration Exercises
- Creative Session: "Brain Teasers"
- Case Studies
- Focus on "Trival" Product